PQ Problem 1

Suppose you are a manager in P Manufacturing that makes Product P (Barnacle) only. The demands for Product P are 100 units per week at \$90 per unit. The overhead (fixed) cost is \$6,000.

There are two raw materials: Steel Widget and Metal Bracket for products P. The unit costs for raw materials are \$25.00 and \$20.00 for Steel Widget, and Metal Bracket, respectively.

You are going to decide how many Ps to make in order to break-even (the net profit is zero) for the company.

| | A | В | С | [| D |
|----|-----------------------------|------------|---|---------------------------|-----------------|
| 1 | Break-even Analysis Problem | | | | |
| 2 | for PQ Problem | | | | |
| 3 | | | | Tools/Goal Seek with | n 0 as to Value |
| 4 | Number of Product P to make | 100 | | Changing Cell | |
| 5 | | | | | |
| 6 | Fixed Cost | \$3,000.00 | | Goal Seek | X |
| 7 | Variable Cost per Unit of P | \$45.00 | | Sot coll: | ¢B¢15 |
| 8 | | | | | |
| 9 | Total Cost | \$7,500.00 | | To <u>v</u> alue: | 0 |
| 10 | | | | By <u>c</u> hanging cell: | \$B\$4 💽 |
| 11 | Selling Price per Unit of P | \$90.00 | | | |
| 12 | | | | ОК | Cancel |
| 13 | Total Revenue | \$9,000.00 | | | |
| 14 | | | | | |
| 15 | Net Profit | \$1,500.00 | | Set Cell | |

| | A | В | С | D | E |
|----|-----------------------------|------------|-------|------------------------------------|-----------------|
| 1 | Break-even Analysis Problem | | | | |
| 2 | for PQ Problem | | | | Insert/Names/D |
| 3 | | | | Tools/Goal Seek with 0 as to Value | Insert/Names/Pa |
| 4 | Number of Product P to make | 66.66667 | | Changing Cell | Contribution_P |
| 5 | | | [| Gool Sock Statur | |
| 6 | Fixed Cost | \$3,000.00 | | Goal Seek Status | |
| 7 | Variable Cost per Unit of P | \$45.00 | | Goal Seeking with Cell B15 | ОК |
| 8 | | | | found a solution. | |
| 9 | Total Cost | \$6,000.00 | | | Cancel |
| 10 | | | | Target value: 0 | |
| 11 | Selling Price per Unit of P | \$90.00 | | Current value: \$0.00 | Step |
| 12 | | | | | Pause |
| 13 | Total Revenue | \$6,000.00 | | | |
| 14 | | | [| | |
| 15 | Net Profit | \$0.00 | | Set Cell | |
| | | | | · | • |

| | A | В | | С | D | E |
|----|--------------------------------|------------|---|-------------------------|-----------------|------------|
| 1 | Break-even Analysis Problem | | | | | |
| 2 | for PQ Problem | | | | | Insert/Nan |
| 3 | | | | | Tools/Goal Seel | Insert/Nan |
| 4 | Number of Product P to make | 100 | | | Changing Cell | Contributi |
| 5 | | | | | | Fixed_Cos |
| 6 | Fixed Cost | \$3,000.00 | | | | N_Profit_F |
| 7 | Variable Cost per Unit of P | \$45.00 | | | | Print_Area |
| 8 | | | | | | Revenue_ |
| 9 | Total Cost | \$7,500.00 | | | | Selling_Pr |
| 10 | | | | | | Total_Cost |
| 11 | Selling Price per Unit of P | \$90.00 | | | | Unit_Conti |
| 12 | | | | | | Unit_P_to |
| 13 | Total Revenue | \$9,000.00 | | | | VCost P |
| 14 | | | | Table | | X |
| 15 | Net Profit | \$1,500.00 | _ | | | |
| 16 | | | | <u>R</u> ow input cell: | | <u> </u> |
| 17 | Contribution per Unit P | \$45.00 | | <u>C</u> olumn input ce | ell: \$8\$4 | |
| 18 | | | | | | |
| 19 | Total Contribution P | \$4,500.00 | | | ОК | Cancel |
| 20 | | | | | | |
| 21 | | | | | | |
| 22 | Use of Data Tables for What-if | Analysis | ļ | | | |
| 23 | | | | | | |
| 24 | | | | | | |
| 25 | Data Table | Data/Table | | | | |
| 26 | No. of P to make | Total Cost | Т | otal Revenue | Net Profit | |
| 27 | | 7500 | | 9000 | 1500 | |
| 28 | 50 | 5250 | ļ | 4500 | -750 | |
| 29 | 60 | 5700 | | 5400 | -300 | |
| 30 | 70 | 6150 | | 6300 | 150 | |
| 31 | 80 | 6600 | | 7200 | 600 | l |
| 32 | 90 | 7050 | | 8100 | 1050 | |
| 33 | 100 | 7500 | | 9000 | 1500 | |
| 34 | 110 | 7950 | | 9900 | 1950 | |

Use of Data/Table to do What-if Analysis:

| | А | В | С | D | E | F | |
|----|--------------------------------|-----------------|---------------------|---------------------|-----------------|-------------------|--|
| 1 | Break-even Analysis Problem | | | | | | |
| 2 | for PQ Problem | | | | Insert/Names. | sert/Names/Define | |
| 3 | | | | Tools/Goal Se | Insert/Names. | /Paste/Paste Li | |
| 4 | Number of Product P to make | 100 | | Changing Ce | Contribution_ | =BE!\$B\$19 | |
| 5 | | | | | Fixed_Cost | =BE!\$B\$6 | |
| 6 | Fixed Cost | \$3,000.00 | | | N_Profit_P | =BE!\$B\$15 | |
| 7 | Variable Cost per Unit of P | \$45.00 | | | Print_Area | =BE!\$A\$1:\$D | |
| 8 | | | | | Revenue_P | =BE!\$B\$13 | |
| 9 | Total Cost | \$7,500.00 | | | Selling_Price | =BE!\$B\$11 | |
| 10 | | | | | Total_Cost | =BE!\$B\$9 | |
| 11 | Selling Price per Unit of P | \$90.00 | | | Unit_Contri_F | =BE!\$B\$17 | |
| 12 | | | | | Unit_P_to_Ma | =BE!\$B\$4 | |
| 13 | Total Revenue | \$9,000.00 | | | VCost_P | =BE!\$B\$7 | |
| 14 | | | | | | | |
| 15 | Net Profit | \$1,500.00 | | Set Cell | | | |
| 16 | | | | | | | |
| 17 | Contribution per Unit P | \$45.00 | Table | | X | | |
| 18 | | | - Pow ipput co | 48\$1 | 11 📧 | | |
| 19 | Total Contribution P | \$4,500.00 | | л. р ор. | | | |
| 20 | | | <u>C</u> olumn inpu | t cell: \$B\$4 | 1 | | |
| 21 | | | | | <u> </u> | | |
| 22 | Use of Data Tables for What-If | Analysis | . l | ОК | Cancel | | |
| 23 | | | | | | • | |
| 24 | | Data Tabla | | | | | |
| 25 | Data Table | Data/Table j | | | | | |
| 20 | | | 01 P | <u> </u> | <u> </u> | ¢110.00 | |
| 21 | ຈາ,ວບບ.ບບ ະດ | \$70.00 1750 | φου.υυ 1050 | \$90.00 750 | \$100.00 050 | φ110.00 250 | |
| 20 | | -1750 | -1250 | -750 | -200 | 200 | |
| 20 | 70 | -1300 | -900 | -500 | 050 | 1550 | |
| 30 | 70 | -1250 | -000 | 600 | 1400 | 2200 | |
| 37 | 00 | -750 | -200 | 1050 | 1400 | 2200 | |
| 32 | 100 | -700 | 500 | 1500 | 2500 | 3500 | |
| 33 | 100 | -350 | 850 | 1000 | 2000 | 4150 | |
| 54 | 110 | -200 | 000 | 1900 | 0000 | 4100 | |

Use Data/Tables to do What-if Analysis when Selling Price for Product P changes:

Suppose you are a manager in PQ Manufacturing that makes Products P (Barnacle) and Q (Mariner) only. The demands for Products P and Q are 100 units per week for P at \$90 per unit and 50 units per week for Q at \$100 per unit. The overhead (fixed) cost is \$6,000.

The production process to make products P and Q is given in the diagram bellow. The process starts from the bottom portion of the diagram.

There are three raw materials: Steel Widget, Metal Bracket and Pine Gizmo for products P and Q. The unit costs for raw materials are \$25.00, \$20.00 and \$20.00 for Steel Widget, Metal Bracket and Pine Gizmo, respectively.

Four major work centers for the production are Drilling, Painting, Welding and Assembling centers. Each work center has one operator who works 40 hours or 2400 minutes per week. As shown in the diagram, a product P is made from Steel Widget and Metal Bracket, and a product Q is made from Pine Gizmo and Metal Bracket. To make a P, Raw material Steel Widget is processed at Drilling for 15 minutes, processed at Welding for 10 minutes and then waits to be assembled. To make a Q, Raw material Pine Gizmo is processed at Drilling for 10 minutes, processed at Painting for 15 minutes and then waits to be assembled. Raw material Metal Bracket is processed at Painting for 15 minutes, processed at Welding for 5 minutes, then spends 10 minutes to be assembled into a P with a part made from Steel Widget or spends 5 minutes to be assembled into a Q with a part made from Pine Gizmo. You are going to decide how many Ps and Qs to make in order to maximize the profit for the company.



2,400 Available Processing Minutes Per Week